

Horne and Brown  
vs.  
City of Boston, et al.

Steven Horne

Volume 1

September 20, 2005  
pp 1-124

**JonesReporting**  
COMPANY

Two Oliver Street, Suite 804  
Boston, MA 02109  
617-451-8900  
info@jonesreporters.com  
www.jonesreporters.com

Steven Horne

Page 6

1 A. Mass. Ave. and South Hampton Street.  
 2 Q. And that's in Boston?  
 3 A. Yes.  
 4 Q. How long did you work there?  
 5 A. Approximately, two years.  
 6 Q. Why did you leave?  
 7 A. Other employment.  
 8 Q. What other employment?  
 9 A. I started with Strata Associates.  
 10 Q. What did you do there?  
 11 A. I was a special police officer.  
 12 Q. What is that; what's a special police  
 13 officer?  
 14 A. You get your police powers from the  
 15 Boston, City of Boston.  
 16 Q. What did you do for Strata Associates?  
 17 A. I was a patrol officer.  
 18 Q. Where?  
 19 A. In the community.  
 20 Q. Where?  
 21 A. Roxbury, Dorchester, Mattapan, basically,  
 22 the entire City of Boston.  
 23 Q. So you worked as a special police officer  
 24 throughout the City of Boston?

Page 7

1 A. Yes.  
 2 Q. Where, where were you assigned?  
 3 A. Wherever we had properties.  
 4 Q. Oh, okay. You were assigned to specific  
 5 properties?  
 6 A. Specific properties, yes.  
 7 Q. What properties were you assigned to?  
 8 A. I don't know the actual title of the  
 9 properties. It was just properties that was given  
 10 to them or that they bidden on due to HUD.  
 11 Q. Okay. So it's sort of like a private  
 12 security?  
 13 A. Yes.  
 14 Q. But you have police powers?  
 15 A. Yes.  
 16 Q. Powers of arrest?  
 17 A. Yes.  
 18 Q. Do you need to call for the Boston Police  
 19 Department when you're making an arrest?  
 20 A. We did not have to call. We just called  
 21 for a transport.  
 22 Q. For the transport?  
 23 A. Transport.  
 24 Q. So you could arrest the individuals, but

Page 8

1 you had to call Boston Police to transport the  
 2 individuals?  
 3 A. Yes.  
 4 Q. And how long did you work as a special  
 5 police officer?  
 6 A. For Strata, it was about three years.  
 7 Q. And what did you do after that?  
 8 A. I worked with Bromley Heath Housing.  
 9 Q. What's that?  
 10 A. Working for the Boston Housing Authority  
 11 at Bromley Heath housing development in Jamaica  
 12 Plain, Mass.  
 13 Q. What did you do for the Boston Housing  
 14 Authority?  
 15 A. I was a patrol officer at that location  
 16 also.  
 17 Q. Were you a special police officer again?  
 18 A. Yes.  
 19 Q. And same sort of rights of arrest --  
 20 A. Yes.  
 21 Q. -- as with Strata Associates?  
 22 A. Yes.  
 23 MR. ROACH: Wait until she finishes  
 24 her question before you answer.

Page 9

1 Q. And you would call Boston Police to  
 2 transport?  
 3 A. Yes, and we eventually started  
 4 transporting on all prisoners.  
 5 Q. And your patrol was limited to the Bromley  
 6 Heath housing project?  
 7 A. That's correct.  
 8 Q. And how long did you do that?  
 9 A. That was about three years.  
 10 Q. Did you leave?  
 11 A. Other employment.  
 12 Q. Okay. Where did you work next?  
 13 A. Boston Police.  
 14 Q. As a patrolman?  
 15 A. Yes.  
 16 Q. And that was in March of?  
 17 A. '96.  
 18 Q. 1996. Did you enter The Academy in March  
 19 of 1996?  
 20 A. Yes.  
 21 Q. Where were you first assigned?  
 22 A. District 3, that's Mattapan.  
 23 Q. How long were you there?  
 24 A. About two and a half years, I believe.

3 (Pages 6 to 9)

Steven Horne

Page 10	Page 12
<p>1 Q. Did you like it?</p> <p>2 A. Yes, I loved it.</p> <p>3 Q. What were your duties in 3?</p> <p>4 A. Patrol, street patrol.</p> <p>5 Q. And where did you go after being assigned</p> <p>6 to B3?</p> <p>7 A. I put in my paperwork to be transferred to</p> <p>8 the youth strike violence force.</p> <p>9 Q. And how did you hear about the opening</p> <p>10 with the youth violence strike force?</p> <p>11 A. I saw the memorandum which was posted in</p> <p>12 District 3.</p> <p>13 Q. Do you have any idea when this was?</p> <p>14 A. No, I don't.</p> <p>15 Q. Was it in 1999?</p> <p>16 A. Yes, it could have been 1999.</p> <p>17 Q. Well, how long before you applied to your</p> <p>18 date of transfer, if you know?</p> <p>19 A. It was a few months.</p> <p>20 Q. Okay. So you sent in your paperwork; what</p> <p>21 paperwork did you send in?</p> <p>22 A. Application for transfer.</p> <p>23 Q. Anything else?</p> <p>24 A. It might have been other paperwork, but I</p>	<p>1 you applied?</p> <p>2 A. No, I did not.</p> <p>3 Q. When did you meet him?</p> <p>4 A. When we first met at the youth violence</p> <p>5 strike force.</p> <p>6 Q. So you met him on your first day at the</p> <p>7 youth violence strike force?</p> <p>8 A. Yes.</p> <p>9 Q. After you sent your application in were</p> <p>10 you notified by the youth violence strike force?</p> <p>11 A. Yes.</p> <p>12 Q. Who contacted you?</p> <p>13 A. I believe the transmission came down from</p> <p>14 Lieutenant Gary French; he was the commander of the</p> <p>15 unit at the time.</p> <p>16 Q. Did you have an interview with him?</p> <p>17 A. Yes, I did.</p> <p>18 Q. Tell me about the interview; where was it?</p> <p>19 A. 364 Warren Street.</p> <p>20 Q. And that's the housing of the youth</p> <p>21 violence strike force; correct?</p> <p>22 A. That's correct.</p> <p>23 Q. What did you talk about?</p> <p>24 A. He'd just give us, basically, gave us an</p>
Page 11	Page 13
<p>1 can't recall at this time.</p> <p>2 Q. Did you talk to anybody before you sent in</p> <p>3 your application?</p> <p>4 A. No, I did not.</p> <p>5 Q. You didn't talk to any of the other</p> <p>6 officers in the unit as to what being in the youth</p> <p>7 violence strike force would mean?</p> <p>8 A. Actually, I didn't know too many officers</p> <p>9 in the youth violence strike force at that time.</p> <p>10 Q. Did you know anything about the youth</p> <p>11 violence strike force?</p> <p>12 A. I knew it was a decent unit to be in.</p> <p>13 They was plain clothes officers that went around</p> <p>14 trying to patrol the gang violence in the City of</p> <p>15 Boston.</p> <p>16 Q. How did you know that?</p> <p>17 A. Just by listening to other officers in the</p> <p>18 district.</p> <p>19 Q. So you listened to other officers in B3</p> <p>20 talk about the youth violence strike force?</p> <p>21 A. Yes.</p> <p>22 Q. And it appealed to you?</p> <p>23 A. Yes.</p> <p>24 Q. Did you know Officer Ronald Brown before</p>	<p>1 overview of what the youth violence strike force was</p> <p>2 about and what their mission was.</p> <p>3 Q. And what did he tell you the mission was?</p> <p>4 A. Basically, to get into the neighborhoods</p> <p>5 and, you know, try to minimize the gang activity,</p> <p>6 you know, in the neighborhoods, which was kind of</p> <p>7 prevalent at that time.</p> <p>8 Q. Why was it prevalent at that time?</p> <p>9 A. There was just a lot of gang activity</p> <p>10 going on, even though it was at the back end of the</p> <p>11 early '80s gangs, but it was still in the</p> <p>12 neighborhood, which they wanted to try to control.</p> <p>13 Q. What do you mean by "gang activity"?</p> <p>14 A. A lot of youths hanging out with drug</p> <p>15 activity, gang, use of firearms.</p> <p>16 Q. Did he tell what your duties would be if</p> <p>17 you were accepted into the youth violence strike</p> <p>18 force?</p> <p>19 A. He gave us a breakdown, yes.</p> <p>20 Q. When you say "us," was there somebody else</p> <p>21 at the interview?</p> <p>22 A. No, no.</p> <p>23 Q. Just you?</p> <p>24 A. Yes.</p>

4 (Pages 10 to 13)

Steven Horne

Page 14

1 Q. Well, what did he tell you?  
 2 A. What did he tell us, that we'd be out in  
 3 the streets, maybe trying to squash the gang  
 4 activities in certain communities, you know,  
 5 especially where there was a high concentration of  
 6 youths hanging out, you know, where there was a lot  
 7 of shootings, drug activity, uhmm, try to get intel,  
 8 intelligence on what the movements of youths in the  
 9 neighborhood.  
 10 Q. And what communities did he tell you you'd  
 11 be working in?  
 12 A. He just said the City of Boston, not  
 13 really actually a predominant community.  
 14 Q. Well, you said that he talked about  
 15 communities; he didn't identify what communities?  
 16 A. He identified communities that he wanted  
 17 us to, or he wanted the unit to actually, you know,  
 18 try to target the gang activity, but, basically, it  
 19 was the overall City of Boston.  
 20 Q. Did you understand what communities he was  
 21 referring to when he talked about the communities  
 22 in --  
 23 A. Well, he named a few communities.  
 24 Q. Okay, let me just finish the question. I

Page 15

1 know I tend to do it, too, I tend to jump in, too,  
 2 it's human nature.  
 3 MR. ROACH: Wait for the question.  
 4 Q. But when he talked about the communities  
 5 where there was gang violence, what communities did  
 6 you understand him to mean, unless he told you what  
 7 communities?  
 8 A. The communities are the Mattapan,  
 9 Dorchester, Roxbury area.  
 10 Q. Okay. How long did your interview last?  
 11 A. I don't recall the time limit on how long  
 12 it lasted.  
 13 Q. How did you leave the interview; was it on  
 14 a good note?  
 15 A. Yes.  
 16 Q. He didn't tell you that you had the job  
 17 right then?  
 18 A. No.  
 19 Q. When did you find out that you actually  
 20 were accepted to the youth violence strike force?  
 21 A. I believe it was a couple of days later.  
 22 Q. And how were you notified?  
 23 A. I think by transmission from the  
 24 lieutenant, Gary French.

Page 16

1 Q. Gary French notified you?  
 2 A. Yes.  
 3 Q. And how did you notify your commander in  
 4 B3?  
 5 A. I believe, actual paperwork was routed to  
 6 my commander, and I think he already knew about it  
 7 at the time.  
 8 Q. And who was your commander in B3?  
 9 A. I believe it was Captain John Sullivan.  
 10 Q. How much time passed before you were  
 11 notified to when you actually reported at the youth  
 12 violence strike force?  
 13 A. I don't know. I don't know the actual  
 14 time. I would say a couple of days.  
 15 Q. A couple of days?  
 16 A. Yes.  
 17 Q. Okay. Did you know anyone at that time  
 18 that would be joining you at the youth violence  
 19 strike force?  
 20 A. No, I did not.  
 21 Q. And you didn't know any officers in the  
 22 youth violence strike force?  
 23 A. No.  
 24 Q. And you were transferred into the youth

Page 17

1 violence strike force when?  
 2 A. August of '99, I believe.  
 3 Q. When you were -- what time did you arrive  
 4 on your first day at the youth violence strike  
 5 force?  
 6 A. I believe it was about 8:15.  
 7 Q. And was that a standard shift?  
 8 A. The actual shift was from 8:30 to 5, I  
 9 believe.  
 10 Q. And when you arrived that day on your  
 11 first day, who did you meet?  
 12 A. I met the other officers that was sitting  
 13 in the room that we was directed to or went to.  
 14 Q. Who directed; you were directed to go into  
 15 a room?  
 16 A. By the receptionist, yes.  
 17 Q. And when you entered the room, there were  
 18 other officers, who were those officers?  
 19 A. Officer Adolfo Brito, Officer Ron Brown,  
 20 Officer Joe McCarthy, Marisio Langer.  
 21 Q. It was just the four of them in a room?  
 22 A. Yes.  
 23 Q. And did you know any of these officers?  
 24 A. No, I didn't at the time, no.

5 (Pages 14 to 17)



Steven Horne

Page 18

1 Q. So what happened when you walked into the  
2 room?

3 A. We were just sitting there waiting on  
4 whoever was to come in to speak to us.

5 Q. Well, did you introduce yourselves to each  
6 other?

7 A. At first, yes.

8 Q. And how long were you in the room?

9 A. I don't recall how long we was in the  
10 room.

11 Q. Who came in the room eventually?

12 A. I believe the first person that came into  
13 the room was Lieutenant Gary French.

14 Q. And what did Gary French say?

15 A. What did he say?

16 Q. What did he say when he came into the  
17 room?

18 A. He just gave us an introduction. Well, he  
19 introduced himself to us, even though he already, we  
20 already knew him, but he reintroduced himself to us,  
21 and told us what was going to happen over the next  
22 few days, basically.

23 Q. And what did he tell you would happen over  
24 the next few days?

Page 19

1 A. That we was going to have a minimum  
2 training of what he wanted us to do in the youth  
3 violence strike force.

4 Q. So he told you you would have minimum  
5 training?

6 A. Just some little training or, you know,  
7 oversight, what the plan was for us.

8 Q. And did he tell you what the plan was?

9 A. Like I say, he gave us an overview.

10 Q. Okay. Well, what did he say, I don't mean  
11 to be quick, or I just don't know what you mean by  
12 "he gave us an overview"?

13 A. Well, he gave us, like I said, a  
14 breakdown, a little bit of training of, you know, he  
15 had certain speakers to come in, and, you know, just  
16 basically tell us about the unit itself.

17 Q. So he had a formulated plan where he  
18 intended to call in some speakers, and then to have  
19 you do some training?

20 MR. ROACH: Objection.

21 Q. You can answer.

22 MR. ROACH: You can answer. Go ahead.

23 A. Yes, basically, yes.

24 Q. And how long was the training?

Page 20

1 A. I believe it was two to four days, I  
2 believe.

3 Q. And it was just for you four officers that  
4 you just mentioned?

5 A. Yes, it was --

6 MR. ROACH: Objection. I think there  
7 were five of them.

8 A. Myself, plus four.

9 Q. Five total?

10 A. Yes, five total.

11 Q. And the training would just be limited to  
12 you five?

13 A. Yes.

14 Q. How did the training begin?

15 A. Basically, orientation.

16 Q. Who conducted the orientation?

17 A. I believe it was Lieutenant Gary French.

18 Q. Where was the orientation?

19 A. In one of the offices in the youth  
20 violence strike force, 364 Warren Street.

21 Q. It was there?

22 A. Yes, it was --

23 Q. Sorry. Was it in that room that the five  
24 of you were sitting in?

Page 21

1 A. Yes.

2 Q. And was it right then and there, did it  
3 begin?

4 A. Yes, it started right then.

5 Q. What did he talk about, what did  
6 orientation consist of?

7 A. Basically, what was happening in the  
8 communities, you know, how he wanted us to, you  
9 know, get close to a lot of the youths,  
10 intelligence, speaking with -- well, actually get to  
11 know some of the ministers in the communities that  
12 was actually working with the youth violence strike  
13 force at the time.

14 Q. What did he tell you was happening in the  
15 community?

16 A. Like I repeated earlier, that, you know,  
17 there was a lot of activity that he wanted us to try  
18 to get out there and break down, you know, like I  
19 said, the gang activity, the drug activity, firearm,  
20 arrests, all that.

21 Q. I'm sorry, I don't remember you telling me  
22 that. When we spoke before about the communities,  
23 we were talking about your interview with Gary  
24 French. What I'm asking you now, during that

Steven Horne

Page 22

1 orientation what did he tell you? You said he  
2 talked to you about what was happening in the  
3 community. At that orientation what did he tell you  
4 was happening in the community, specifically?

5 MR. ROACH: Objection. Go ahead.

6 A. There was a lot of gang activity that he  
7 wanted to try to break up or, you know, get rid of  
8 within the communities.

9 Q. And how did he want you to break up those  
10 gangs and that gang activity?

11 MR. ROACH: Objection. Go ahead.

12 A. With our presence.

13 Q. With your presence how?

14 A. Getting into the communities to, you know,  
15 identify individuals who was causing the problems in  
16 the communities.

17 Q. So he wanted you five officers to identify  
18 individuals who were causing problems in the  
19 community?

20 A. Well, I believe the mission was, you know,  
21 to try to identify individuals who was causing  
22 problems in the community.

23 Q. And was this the mission, if you will, for  
24 the entire youth violence strike force?

Page 23

1 MR. ROACH: Objection. Go ahead.

2 A. I believe so.

3 Q. Okay. And he wanted you also to work with  
4 ministers?

5 A. To get to work with the ministers that was  
6 working with the unit.

7 Q. Did he identify what ministers he wanted  
8 you to work with?

9 A. The first one I recall was the Reverend  
10 Eugene Rivers, the Reverend Bruce Walls, some of  
11 them, I can't recall them all, but it was mostly  
12 ministers of the 10 Point Coalition at the time.

13 Q. Now, when you're in this room and Gary  
14 French is conducting this orientation on your first  
15 day, is he giving you just an overview of what the  
16 mission of the youth violence strike force was, in  
17 your opinion?

18 MR. ROACH: Objection.

19 A. Basically, yes.

20 Q. At that point he wasn't giving you  
21 specific assignments?

22 A. No.

23 Q. And how long did this orientation take  
24 place?

Page 24

1 A. I don't recall the time limit.

2 Q. Was it that day?

3 A. Yes.

4 Q. Did he finish that day?

5 A. Yes, he did.

6 Q. Did you do any other training that day?

7 A. We had -- he had other individuals come in  
8 and speak to us.

9 Q. He did; who?

10 A. I believe he had the day sergeant at the  
11 time come in and say a few words to us.

12 Q. Who is the day sergeant?

13 A. At the time it was Sergeant Eric Bulman.

14 Q. So Sergeant Eric Bulman came into the  
15 orientation after Gary French finished and  
16 introduced himself?

17 A. Yes.

18 Q. And what did he say?

19 A. He just kind of expected us to do our jobs  
20 at the time, or he didn't really say much. He was  
21 there for a short period of time.

22 Q. Was Gary French in the room at the time?

23 A. No, he was not.

24 Q. Did he identify himself as your

Page 25

1 supervisor?

2 A. He identified himself as Sergeant Eric  
3 Bulman who was a day supervisor at the time.

4 Q. And you understood that you would be  
5 working on the day shift?

6 A. Yes.

7 Q. So you understood that he would be your  
8 supervisor?

9 A. Yes.

10 Q. How long did Eric Bulman speak?

11 A. A few minutes.

12 Q. Okay. And what happened after that?

13 A. He left.

14 Q. Did anyone else come in?

15 A. There might have been other speakers. I  
16 cannot recall at the time who the other speakers  
17 were.

18 Q. So there may have been more, you just  
19 don't remember at this time who they were?

20 A. Yes.

21 Q. Was that the end of the orientation that  
22 day?

23 A. Yes.

24 Q. The next day orientation continued?

7 (Pages 22 to 25)

Steven Horne

Page 26

1 A. Yes.  
 2 Q. What happened?  
 3 A. Speakers; who the speakers were, I cannot  
 4 recall at this time.  
 5 Q. But Gary French arranged to have speakers  
 6 come in and speak to the five of you?  
 7 A. Yes.  
 8 Q. Were you in that same room that you had  
 9 been in the day before?  
 10 A. Yes, we was.  
 11 Q. Were you in there all day?  
 12 A. Majority of the day, it was, it basically  
 13 took from the time that, when we got there until the  
 14 time that the regular tour was over, which I believe  
 15 at that time was 5 o'clock.  
 16 Q. So during that second day you weren't  
 17 interacting with any of the other officers that were  
 18 already assigned to the youth violence strike force?  
 19 A. We met some of the other officers, you  
 20 know, during break time and stuff.  
 21 Q. But most of your time that day was  
 22 confined to being in a room having orientation?  
 23 A. Orientation, yes, right.  
 24 Q. Was Gary French again involved in the

Page 27

1 orientation on day 2?  
 2 A. Yes, he came in and presented what he, his  
 3 layout or plan for the day, and, you know, then he'd  
 4 leave us with the speakers.  
 5 Q. Were you under the impression that you'd  
 6 be working with the rest of the youth violence  
 7 strike force; correct?  
 8 MR. ROACH: Objection.  
 9 Q. Do you not understand? I can rephrase.  
 10 A. Yes, I mean, we will be working  
 11 eventually, as soon as the orientation is over with.  
 12 Q. Okay. So you understood that you'd be  
 13 part of the youth violence strike force?  
 14 A. Yes.  
 15 Q. Now, there was a segment of officers in  
 16 the youth violence strike force that worked  
 17 primarily at the schools; wasn't there?  
 18 MR. ROACH: Objection.  
 19 A. Not that I recall at that time.  
 20 Q. No. Dave Singletary, Neva Grice, weren't  
 21 they assigned specifically to the school?  
 22 A. Well, they were assigned to the youth --  
 23 after knowing these officers, they was assigned  
 24 under Lieutenant French, what, you know, to do

Page 28

1 school work, but they were still assigned to the  
 2 youth violence strike force.  
 3 Q. Right, but they weren't assigned to the  
 4 day shift under Sergeant Bulman; were they?  
 5 A. At times they would do both jobs.  
 6 Q. They got folders?  
 7 A. Every once and a while I believe they  
 8 would do maybe a folder, or something, but mostly,  
 9 it was mostly kids that were either in the schools,  
 10 they would go, you know, grab the kid that was  
 11 basically in the schools.  
 12 Q. Is it fair to say that primarily they  
 13 worked with at risk youths in the schools?  
 14 MR. ROACH: Objection.  
 15 A. Yes.  
 16 Q. Did anything else happen during day 2 of  
 17 orientation other than some speakers coming in?  
 18 A. I cannot recall at this time.  
 19 Q. What about day 3?  
 20 A. Basically, the same thing, orientation was  
 21 started by Lieutenant Gary French, had a few  
 22 speakers, then at the end Sergeant Bulman from the  
 23 day shift, he came back in to speak to us on the  
 24 last day.

Page 29

1 Q. So do you think that the third day was the  
 2 last day of orientation or was there another day?  
 3 A. It could have been another day; I just  
 4 can't recall the actual time line.  
 5 Q. Okay. Do you remember any additional  
 6 orientation at this time?  
 7 A. There might have been, but I just can't  
 8 recall.  
 9 Q. Well, but you do remember Bulman coming in  
 10 at least one other time?  
 11 A. Yes.  
 12 Q. What happens after orientation ends, when  
 13 you go to work the next day?  
 14 A. The next day we arrived at the strike  
 15 force. I'm ready for work.  
 16 Q. Okay. Did you tell anyone that?  
 17 A. Went to see my supervisor, who was  
 18 Sergeant Bulman at the time.  
 19 Q. Okay. Where was that?  
 20 A. We met in the guard room where we had  
 21 orientation.  
 22 Q. Okay. And did Sergeant Bulman enter the  
 23 room or was he already in the room?  
 24 A. He entered the room.



Steven Horne

Page 30

1 Q. And what did you say to him?  
 2 A. I didn't say much to him. He started  
 3 speaking to us.  
 4 Q. Oh, okay. What did he say?  
 5 A. Basically, he, you know, he's telling us  
 6 that, You guys must prove yourselves, you're going  
 7 to have to prove yourself to be in this unit, just  
 8 make sure you do what you need to do, basically. He  
 9 just kept reiterating, basically, You guys need to  
 10 really prove yourself, basically pointing at us; I  
 11 was like, okay.  
 12 Q. Did you say anything?  
 13 A. At that time, no, I don't recall saying  
 14 anything to him at that time.  
 15 Q. And who was in the room at that time?  
 16 A. I believe it was all of the officers that  
 17 was there for the orientation, myself, Officer  
 18 Brown, Brito, Marisio Langer, and Joe McCarthy.  
 19 Q. Was he speaking to all of you?  
 20 A. At that time, yes.  
 21 Q. Did you say anything to him?  
 22 A. No, I did not.  
 23 Q. You didn't ask him to explain himself?  
 24 A. No.

Page 31

1 Q. Did you ask him for an assignment?  
 2 A. No, I did not. I thought he was going to  
 3 give us our assignments.  
 4 Q. Did he give you your assignment?  
 5 A. No, he did not.  
 6 Q. But you didn't ask him for one?  
 7 A. No. He was the supervisor, so I thought  
 8 he was going to present, you know, present us with  
 9 whatever he wanted us to do then.  
 10 Q. And he didn't give you an assignment?  
 11 A. No, he did not.  
 12 Q. What did he do; did he leave the room?  
 13 A. Yes, he did.  
 14 Q. So you just sat in the room?  
 15 A. Basically, yes.  
 16 Q. How long did you sit in the room?  
 17 A. For awhile.  
 18 Q. How long is awhile?  
 19 A. Ah, I can't recall the time.  
 20 Q. An hour?  
 21 A. Could have been.  
 22 Q. After the hour did you then go ask  
 23 Sergeant Bulman what your assignment was?  
 24 A. He ran into the room, gave us, you know, a

Page 32

1 few folders, minimal, you know, minor warrants of  
 2 individuals to go seek out.  
 3 Q. That day?  
 4 A. Yes.  
 5 Q. So he did give you folders that day?  
 6 A. Yes.  
 7 MS. TIERNEY: Can I just take a brief  
 8 moment off the record?  
 9 (Pause.)  
 10 Q. Officer Horne, you read and signed and  
 11 drafted the interrogatories in this case; didn't  
 12 you?  
 13 A. Yes.  
 14 Q. Are these your interrogatories?  
 15 A. Yes, that is.  
 16 Q. When you responded to question 4,  
 17 interrogatory No. 4, which talked about the pattern  
 18 and practice of discrimination in the youth violence  
 19 strike force --  
 20 MR. ROACH: Which page are we on?  
 21 MS. TIERNEY: I think the question,  
 22 the interrogatory question is on page 12, but I  
 23 think the relevant response begins on page 13.  
 24 Q. There's nothing in here that says that on

Page 33

1 the fourth or fifth day of your assignment that  
 2 Sergeant Bulman actually gave you files that day,  
 3 you didn't include that in your interrogatory  
 4 response; did you?  
 5 MR. ROACH: Objection.  
 6 A. What page is that?  
 7 Q. Well, it's in your entire response, which  
 8 I think mostly begins, actually begins on page 12  
 9 and continues into page 15.  
 10 MR. ROACH: Just so we're clear, are  
 11 you working off the ones that I e-mailed to you or  
 12 the ones that I handed to you.  
 13 MS. TIERNEY: I'm working with the  
 14 e-mails.  
 15 MR. ROACH: You might want to work out  
 16 of the ones I gave you today.  
 17 MS. TIERNEY: You said you didn't  
 18 change them.  
 19 MR. ROACH: I didn't change the  
 20 content, but the pagination may have changed.  
 21 MS. TIERNEY: Is interrogatory No. 4  
 22 on page 12?  
 23 MR. ROACH: The answer starts on page  
 24 12.

9 (Pages 30 to 33)



Steven Horne

Page 38

1 these questions fully; isn't that true, Officer  
 2 Brown?  
 3 MR. ROACH: Objection.  
 4 Q. Horne?  
 5 MR. ROACH: You can answer.  
 6 A. Yes.  
 7 Q. So when Eric Bulman gave you files,  
 8 Officer, do you remember what files they were?  
 9 A. I cannot recall at this time.  
 10 Q. Do you know how many files?  
 11 A. I believe it was like one or two.  
 12 Q. Did he give one to each of the officers in  
 13 the room or was it just all inclusive?  
 14 A. Well, at the time we was separated.  
 15 Q. You were separated, I don't understand?  
 16 A. Separated as in the breakdown of officers  
 17 before he actually gave us the files.  
 18 Q. I don't understand.  
 19 A. We was split up into teams.  
 20 Q. Oh, okay, I'm sorry. So when you arrived  
 21 that day, you were split up into teams?  
 22 A. After all the orientation and what they  
 23 call training was done, yes.  
 24 Q. Oh, okay. And how were you split up?

Page 39

1 A. We split up, it was Officer Brown, Officer  
 2 Brito and myself, and Officers Langer and Officer  
 3 McCarthy, they were assigned to be as a team.  
 4 Q. Did either Officer Brown or Officer Brito  
 5 or yourself ask to work together?  
 6 A. No, we did not.  
 7 Q. Who decided, if you know, how the teams  
 8 would be made up?  
 9 A. Sergeant Bulman was the one who --  
 10 Q. So Sergeant Bulman was the one who decided  
 11 who would be on your team?  
 12 MR. ROACH: Let him answer, please.  
 13 A. Yes, Sergeant Bulman was the one who  
 14 delegated that.  
 15 Q. So after you got your one or two cases did  
 16 you immediately begin working on them?  
 17 MR. ROACH: Objection. Go ahead.  
 18 A. Actually, the one.  
 19 Q. Oh, you got one case?  
 20 A. Yes, the other one was assigned to Officer  
 21 Langer and McCarthy.  
 22 Q. You don't remember what your case was?  
 23 A. No, I don't.  
 24 Q. Do you know if you immediately began

Page 40

1 working on it?  
 2 A. No, I don't believe so.  
 3 Q. Okay. What did you do?  
 4 A. The reason why we hadn't started  
 5 immediately working on it, because we didn't know  
 6 what to do.  
 7 Q. You didn't know how to investigate a  
 8 file --  
 9 A. Yes.  
 10 Q. -- is that what you mean? Okay. Did you  
 11 ask Sergeant Bulman how to?  
 12 A. Him being a supervisor, I thought he'd  
 13 basically give us an overview of what to do, but he  
 14 didn't.  
 15 Q. He never told you how to investigate a  
 16 file?  
 17 A. No, he didn't.  
 18 Q. He just handed it to you?  
 19 A. He just handed it to us.  
 20 Q. Did you ask another officer how to  
 21 investigate a file?  
 22 A. There was other officers, not in the room,  
 23 but in the unit itself.  
 24 Q. You didn't ask any of them?

Page 41

1 A. Other officers that was in the unit, in  
 2 the other room were the officers of the State  
 3 Police.  
 4 Q. You didn't ask any of the officers in the  
 5 youth violence strike force how to investigate the  
 6 file?  
 7 A. There was no officers around to ask.  
 8 Q. What about Gary French?  
 9 A. Gary French, I don't believe he was in the  
 10 building, I think he had left, and he had other  
 11 things to do.  
 12 Q. So the only person left in the building  
 13 were the State Troopers?  
 14 A. Yes, when, that was the only officers,  
 15 when we went into the room where the computers were  
 16 to actually look for information, the troopers were  
 17 the only ones that was there.  
 18 Q. So when you got the file, you knew to go  
 19 into the computer room?  
 20 A. Well, he had, he had let us know, you  
 21 know, the next room is where you can find all the  
 22 information, but, still, like I said, we didn't know  
 23 what to do.  
 24 Q. When you say "he," you mean Eric Bulman?

11 (Pages 38 to 41)

Steven Horne

Page 42

1 A. Actually, I would say Lieutenant Gary  
 2 French actually let us know that the next room was  
 3 basically where you put together or try to put  
 4 together information on folders.  
 5 Q. But they didn't show you how to do that?  
 6 A. No, nobody.  
 7 Q. You didn't know how to do that?  
 8 A. No, I did not.  
 9 Q. Did Officers Langer and McCarthy know how  
 10 to do it?  
 11 A. No, nobody knew.  
 12 Q. Okay. So what did you, what did the five  
 13 of you do?  
 14 A. Basically, we just, just sat around the  
 15 area, in the room.  
 16 Q. You ultimately found out how to  
 17 investigate a file, though; right?  
 18 MR. ROACH: Objection. You mean  
 19 whether he was taught or whether he taught himself?  
 20 MS. TIERNEY: I don't -- I'm not  
 21 asking him how he learned, I'm asking him if he  
 22 learned.  
 23 A. Yes, eventually.  
 24 Q. And what was it that you were supposed to

Page 43

1 be doing?  
 2 A. As to?  
 3 Q. Well, when you got the file, investigating  
 4 the file, what was it that they didn't teach you how  
 5 to do?  
 6 A. Put the right information into the file to  
 7 actually start looking for these individuals.  
 8 Q. And how do you do that? You know now how  
 9 to do that; right?  
 10 A. How do we do it? Now, basically, start  
 11 with maybe a CORI check, uhmm, prior arrests,  
 12 possible FIOs that this individual was seen or  
 13 observed hanging out with.  
 14 Q. Okay. So when you got the file, you  
 15 didn't know how to do a CORI check?  
 16 A. At the time, no.  
 17 Q. You'd been an officer for two-and-a-half  
 18 years in 3B, and you didn't know how to do a CORI  
 19 check?  
 20 A. I mean, I knew how to do a CORI check, but  
 21 to actually start the way they do, I didn't know  
 22 how, the way they do things up there.  
 23 Q. So --  
 24 A. I mean, it's different from being in the

Page 44

1 district, because mostly the CORI checks at the  
 2 district was, basically, after an arrest you bring  
 3 them in, then you just do your CORI check, so you  
 4 can provide the booking officer with that  
 5 information; up there it was different, it was  
 6 totally different.  
 7 Q. So you didn't know then that you were  
 8 supposed to do a CORI check?  
 9 A. No, I did not.  
 10 Q. Did there come a time at any point during  
 11 that day when you spoke to Officer Bulman about how  
 12 to investigate the file that he gave you?  
 13 A. Officer -- Sergeant Bulman --  
 14 Q. Sergeant Bulman?  
 15 A. -- was nowhere to be found, actually, he  
 16 had, come to find out later, he had went off with  
 17 some of the other older, the old squad, I mean, the  
 18 older squads, the teams, some of the other teams,  
 19 and they was already doing what they was supposed to  
 20 do.  
 21 Q. Okay. But, so at any point during that  
 22 day did you ask Sergeant Bulman how to investigate a  
 23 file?  
 24 A. No, I did not.

Page 45

1 Q. Did you ask Gary French?  
 2 A. I don't believe Gary French was nowhere,  
 3 was nowhere around at that time.  
 4 Q. So you didn't ask Gary French at any time  
 5 during that day, he wasn't --  
 6 A. Not that day, no.  
 7 Q. What about any of the officers, at any  
 8 point during that day did you ask anybody how to  
 9 investigate a file?  
 10 A. We didn't see any officers until later on  
 11 in the afternoon.  
 12 Q. So at the end of your shift you just left?  
 13 A. You could say that.  
 14 Q. And what happened the next day?  
 15 A. Same situation, basically.  
 16 Q. Did you ask Eric Bulman how to investigate  
 17 a file?  
 18 A. No, I did not.  
 19 Q. And you didn't ask Gary French?  
 20 A. Actually, I think we did approach  
 21 Lieutenant French.  
 22 Q. That next day?  
 23 A. That next day, I believe, and, you know,  
 24 ask him what was the actual procedures on the, you

Steven Horne

Page 46

1 know, how to put a package together to go out and  
 2 look for individuals.  
 3 Q. And was he able to let you know how to do  
 4 that?  
 5 A. He gave us a little, a brief, but he was  
 6 the commander of the unit. I mean, I don't think he  
 7 understood all the information himself, because he  
 8 really didn't go out all the time with us as  
 9 patrolmen or with other officers to --  
 10 Q. So you're saying Gary French didn't help  
 11 you put together a file?  
 12 MR. ROACH: Let him finish the answer.  
 13 Q. You can finish the answer. I thought you  
 14 were done.  
 15 A. He didn't -- Lieutenant French was the  
 16 commander of the unit. He just showed us certain  
 17 things, but he really didn't give us the entire  
 18 breakdown of what to, of what goes into the file.  
 19 Q. So you asked Gary French how to put  
 20 together a file, and he wasn't able to articulate to  
 21 you fully how to put together the file?  
 22 A. That's correct.  
 23 Q. Did you ask any of the other officers?  
 24 A. Once again, the only officers that was in

Page 47

1 there that day were the Massachusetts State Police  
 2 officers.  
 3 Q. Could you have waited until the end of the  
 4 shift and asked any of the officers on the way out?  
 5 A. Basically, they didn't come to us, and,  
 6 you know, introduce themselves to us, and we really  
 7 didn't go to them and introduce ourselves.  
 8 Q. So what did you do all day?  
 9 A. We basically just sat around.  
 10 Q. And what about Officers McCarthy and  
 11 Langer?  
 12 A. Eventually they hooked up, or Sergeant  
 13 Bulman had them hook up with some of the other white  
 14 officers, and they was gone.  
 15 Q. Did you say anything to Sergeant Bulman?  
 16 A. No, I did not.  
 17 Q. Did you say anything to Gary French?  
 18 A. I can't recall that I spoke to Lieutenant  
 19 French at the time, because I was still new, didn't  
 20 really know nobody.  
 21 Q. Okay. So what did you do?  
 22 A. Sat around and spoke, basically, spoke to  
 23 the troopers, and, you know, the troopers basically  
 24 said, Get used to it, this is what you're going to

Page 48

1 do all the time. Kind of --  
 2 Q. But you -- I'm sorry, go ahead.  
 3 A. No, go ahead.  
 4 Q. But you said nobody else was in the  
 5 office, that it was just you, Ron and Brito?  
 6 A. And the troopers.  
 7 Q. And the troopers?  
 8 A. Yes.  
 9 Q. But they're not Boston Police officers?  
 10 A. No.  
 11 Q. But there was nobody else sitting in the  
 12 office, just you three?  
 13 A. Us three, with the troopers, we had went  
 14 into the main office, like I said, where all the  
 15 computers were, where the troopers were.  
 16 Q. Where were the other minority officers?  
 17 MR. ROACH: Objection.  
 18 Q. There were other minority officers that  
 19 worked for the youth violence strike force at that  
 20 time?  
 21 MR. ROACH: You mean the day tour?  
 22 A. Are you talking about the day tour?  
 23 Q. When you were there, yes, I'm talking  
 24 about the day tour.

Page 49

1 A. I don't know where they were. I didn't,  
 2 you know, I didn't particularly see any of the  
 3 minority officers at the time, because, like I said,  
 4 I didn't know, I didn't know nobody. These officers  
 5 might have been out on patrol, but I never saw them.  
 6 Q. When -- you said in your complaint and in  
 7 your interrogatories that there came a time when  
 8 Sergeant Eric Bulman complained to other officers  
 9 that you were taking the place of Greg Long and  
 10 Frank McLaughlin?  
 11 A. Yes.  
 12 Q. When did that happen?  
 13 A. That was like a few days, you know, into  
 14 being at the youth violence strike force.  
 15 Q. Was it before you got your folder or after  
 16 you got your folder?  
 17 A. It was after.  
 18 Q. Do you have any idea how long after?  
 19 A. No, I cannot recall at this time.  
 20 Q. And you say in your complaint that he  
 21 complained to other officers; who did he say it to?  
 22 A. Who complained?  
 23 Q. Who did Sergeant Bulman say Horne and  
 24 Brown are taking the place of Long and McLaughlin?

13 (Pages 46 to 49)



Steven Horne

Page 54

1 says "prove yourself," this isn't when all five of  
 2 you are in the unit?  
 3 A. The first time, yes, it was all five.  
 4 Q. Okay. And when is the second time?  
 5 A. The second time was Officer Brito and  
 6 myself in front of the youth violence strike force.  
 7 Q. You were outside of the building?  
 8 A. Yes.  
 9 Q. Okay. And this is all happening within  
 10 the first two, first one or two weeks of work?  
 11 A. That's correct.  
 12 Q. Is there another time where he says "prove  
 13 yourself"?  
 14 A. Yes, he did.  
 15 Q. And when was that?  
 16 A. That was at the youth violence strike  
 17 force also.  
 18 Q. Inside?  
 19 A. Yes.  
 20 Q. And who did he say that to?  
 21 A. Myself, Officer Brito, and I think Officer  
 22 Brown was there at that time, and he stated that in  
 23 the guard room.  
 24 Q. Are there any more instances of "prove

Page 55

1 yourself"?  
 2 MR. ROACH: Objection.  
 3 Q. Any more times he says that?  
 4 MR. ROACH: Any more times Sergeant  
 5 Bulman says, You've got to prove yourself to stay in  
 6 this unit; is that your question?  
 7 MS. TIERNEY: Yes.  
 8 A. No.  
 9 Q. There comes a time when he says to you  
 10 that you're talking the place of Long and  
 11 McLaughlin?  
 12 A. That is correct.  
 13 Q. And when is that?  
 14 A. That was at 31 Harold Street in Roxbury.  
 15 Q. And who does he say that to?  
 16 A. Myself.  
 17 Q. Anyone else?  
 18 A. No.  
 19 Q. What were you doing at Harold Street?  
 20 A. We were investigating, looking, or looking  
 21 for an individual named William Ragland.  
 22 Q. And was this also within the first two  
 23 weeks?  
 24 A. No.

Page 56

1 Q. When was this?  
 2 A. This was a few weeks in or maybe, it could  
 3 have been a year or so, I'm not sure of the time  
 4 line, but we was at the gang unit.  
 5 Q. It could have been a year into you being  
 6 at the gang unit?  
 7 A. Yes, I'm not for sure of the time line.  
 8 Q. And that's the first time he says that  
 9 you're taking the place of Long and McLaughlin?  
 10 A. No, he had mentioned it to me before.  
 11 Q. Okay. My question to you is, when is the  
 12 first time you hear Bulman say to you that he thinks  
 13 that you are taking the place of Long and  
 14 McLaughlin, when is the first time?  
 15 A. I believe it was another time at the gang  
 16 unit also.  
 17 Q. Okay. And this is the first time he says  
 18 it?  
 19 A. That was the first time, yes.  
 20 Q. At the gang unit?  
 21 A. Yes.  
 22 Q. And you're at the gang unit, and who does  
 23 he say it to?  
 24 A. It was myself and Officer Brito.

Page 57

1 Q. Does he say anything else?  
 2 A. No, actually; no, he did not say anything  
 3 else.  
 4 Q. And what did you say?  
 5 A. I said, just, you know, when he said it at  
 6 that time, I asked him, What do you mean, you know,  
 7 how, you know, How are we taking the place of these  
 8 officers, and he didn't elaborate, he walked away  
 9 from us.  
 10 Q. What did Officer Brito say?  
 11 A. Brito didn't say nothing.  
 12 Q. And then did he say it again that you're  
 13 taking the place of Long and McLaughlin?  
 14 A. He stated it to me, myself.  
 15 Q. And that's at Harold Street?  
 16 A. Harold Street, yes.  
 17 Q. And that could have been a year later?  
 18 A. It could have been, yes.  
 19 Q. When he says this to you and Officer  
 20 Brito, do you tell Lieutenant French?  
 21 A. I don't recall telling Lieutenant French,  
 22 no.  
 23 Q. Did you tell anyone?  
 24 MR. ROACH: Objection.

15 (Pages 54 to 57)